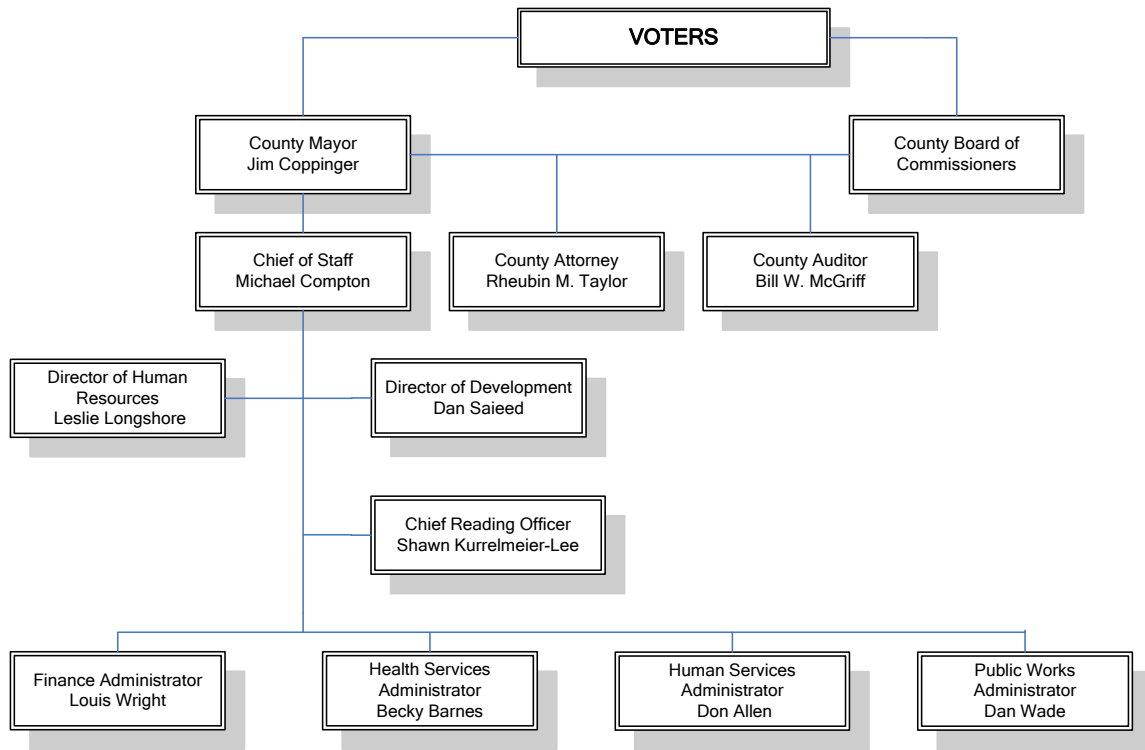


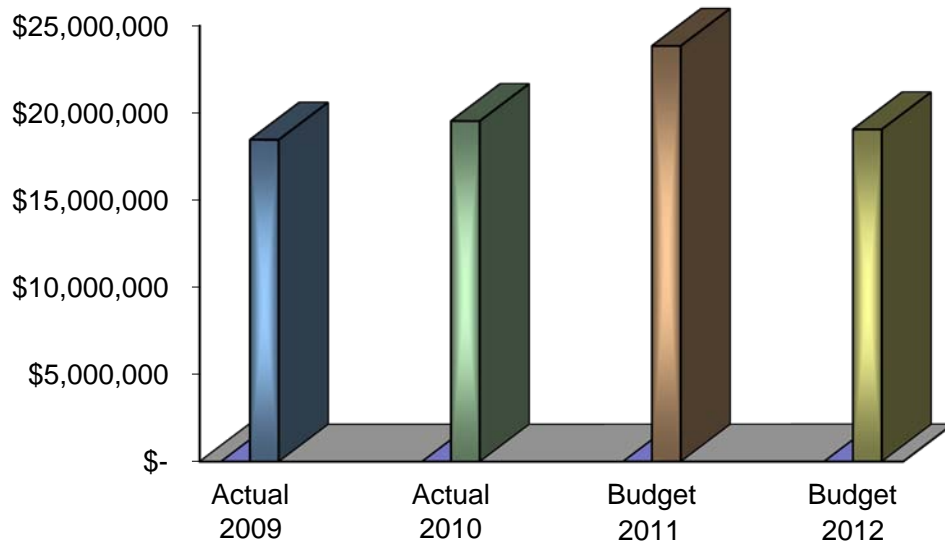


Unassigned Departments

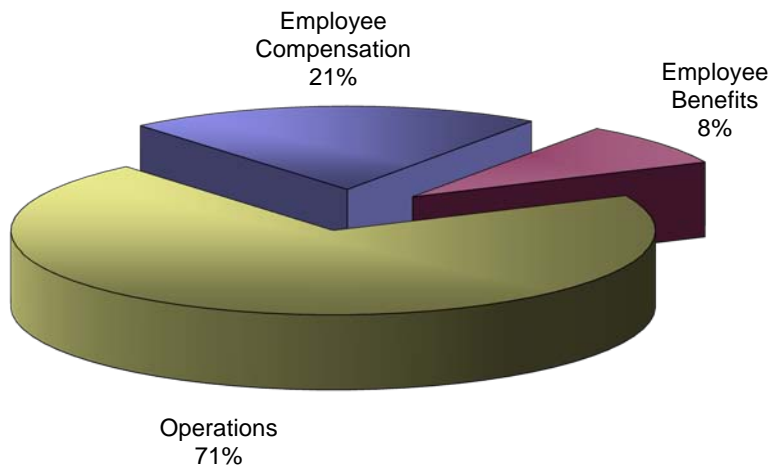
The departments accounted for within Unassigned Departments are those that do not fall into any specific category of the General Fund.



Unassigned Department Expenditures



FY 2012 Expenditures by Type



Unassigned Departments Expenditures by Departments

| Departments | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|-------------------------------|----------------------|----------------------|----------------------|----------------------|
| Utilities | \$ 1,982,983 | \$ 1,794,957 | \$ 2,233,317 | \$ 2,293,242 |
| Insurance | 125,910 | 123,403 | 165,000 | 165,000 |
| Employee Benefits | 1,897,851 | 1,598,752 | 2,532,972 | 2,565,348 |
| Trustee's Commission | 2,805,113 | 2,946,086 | 3,100,000 | 3,000,000 |
| External Audits | 219,327 | 205,412 | 232,321 | 230,000 |
| County Mayor | 632,237 | 616,046 | 654,064 | 663,512 |
| Chief of Staff | 365,546 | 370,580 | 372,425 | 375,659 |
| County Attorney | 900,454 | 930,574 | 1,098,103 | 829,144 |
| Chief Reading Officer | 263,883 | 267,033 | 272,822 | 274,237 |
| County Board of Commissioners | 641,771 | 637,284 | 789,062 | 649,083 |
| County Auditor | 940,056 | 951,294 | 985,869 | 994,322 |
| Microfilming | 389,167 | 344,833 | 426,573 | 429,564 |
| Telecommunications | 625,669 | 891,154 | 913,800 | 922,727 |
| Human Resources | 728,681 | 746,490 | 761,871 | 704,002 |
| County EEO | 51,487 | 23,278 | 57,000 | 57,000 |
| Development | 467,609 | 470,290 | 458,569 | 462,146 |
| Railroad Authority | 130,535 | 127,867 | 124,561 | 124,835 |
| Capital Outlay | 3,280,922 | 4,897,122 | 5,960,248 | 3,369,900 |
| Other | 2,004,403 | 1,583,006 | 2,703,826 | 936,306 |
| | \$ 18,453,604 | \$ 19,525,461 | \$ 23,842,403 | \$ 19,046,027 |
| Authorized Positions | 78 | 78 | 79 | 76.5 |

Utilities – 2900

FUNCTION

Utility costs for gas, electricity, water, and telephone, which cannot be allocated among the various departments, are shown in this location. Utility costs which can be directly billed to a department are shown in that department as part of its total operating expenses. The costs of utilities for the City/Hamilton County DRC are also budgeted here.

| Expenditures by type | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|
| Development Resource Center | \$ 238,394 | \$ 133,810 | \$ 182,455 | \$ 182,455 |
| Telephone | 6,997 | 6,422 | 7,741 | 9,245 |
| Electricity | 1,215,960 | 1,119,264 | 1,419,004 | 1,426,007 |
| Water | 252,078 | 255,757 | 291,840 | 329,020 |
| Gas | 269,554 | 279,704 | 332,277 | 344,175 |
| Internet Service | - | - | - | 2,340 |
| Total Expenditures | \$ 1,982,983 | \$ 1,794,957 | \$ 2,233,317 | \$ 2,293,242 |

Insurance – 2930

FUNCTION

The insurance program, administered by the Department of Financial Management, is designed to provide the County comprehensive protection against claims of liability, which become the legal obligations of the County. This includes legal obligations as the result of comprehensive general, errors and omissions, law enforcement and automobile liability insurance claims. The program also protects against property damage from fire and other hazards and provides for boiler and machinery inspections.

PERFORMANCE GOALS

To protect the County's assets by minimizing its exposure to loss through an effective risk management program.

| Expenditures by type | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|---------------------------|-------------------|-------------------|-------------------|-------------------|
| Operations | \$ 125,910 | \$ 123,403 | \$ 165,000 | \$ 165,000 |
| Total Expenditures | \$ 125,910 | \$ 123,403 | \$ 165,000 | \$ 165,000 |

PROGRAM COMMENTS

Effective September 1, 1986 Hamilton County became self-insured for all comprehensive general liability, errors and omissions, law enforcement, and auto liability exposures. The Financial Management Department in cooperation with the County Attorney's office administers the self-insurance program.

Employee Benefits – 2931

FUNCTION

Supplemental funding for Hamilton County's Employee's Pension Plan, Commissioner Plan, and the Teachers' Retirement Plan are charged to this department. The majority of County employees participate in the Tennessee Consolidated Retirement System, the cost for which is allocated among the various departments. The County Pension Plans are administered by the County and have been closed to new participants since July 1976.

| Expenditures by type | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|---------------------------|---------------------|---------------------|---------------------|---------------------|
| Employee Compensation | \$ 2 | \$ - | \$ 36,765 | \$ 36,765 |
| Employee Benefits | 75,258 | - | 3,115 | 3,116 |
| Operations | 1,822,591 | 1,598,752 | 2,493,092 | 2,525,467 |
| Total Expenditures | \$ 1,897,851 | \$ 1,598,752 | \$ 2,532,972 | \$ 2,565,348 |

Trustee's Commission – 2932

FUNCTION

This cost center is used to account for all charges to the County General Fund by the County Trustee for commissions associated with the collection of property taxes and other revenues on behalf of the General Fund. The Trustee's charges are authorized by **T.C.A. Section 8-11-110**, which allows the Trustee to charge a commission of 2% on all Property Taxes collected and remitted to the General Fund and a commission of 1% on other revenue collections for the General Fund.

| Expenditures by type | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|---------------------------|---------------------|---------------------|---------------------|---------------------|
| Operations | \$ 2,805,113 | \$ 2,946,086 | \$ 3,100,000 | \$ 3,000,000 |
| Total Expenditures | \$ 2,805,113 | \$ 2,946,086 | \$ 3,100,000 | \$ 3,000,000 |

External Audits – 2933

FUNCTION

The laws of the State of Tennessee require that an audit of County funds be performed on an annual basis. The cost of the audit as well as the cost of publication of the Comprehensive Annual Financial Report (CAFR) is charged to this location. The purpose of the annual audit is to ensure compliance with applicable state and federal laws and to ensure that financial reporting is in accordance with generally accepted accounting principles.

PERFORMANCE GOALS

To ensure proper stewardship is maintained over the County's assets and that all activities are reported in accordance with generally accepted accounting principles.

| Expenditures by type | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|---------------------------|-------------------|-------------------|-------------------|-------------------|
| Operations | \$ 219,327 | \$ 205,412 | \$ 232,321 | \$ 230,000 |
| Total Expenditures | \$ 219,327 | \$ 205,412 | \$ 232,321 | \$ 230,000 |

County Mayor – 3000

FUNCTION

The County Mayor is elected by citizens of Hamilton County to head the County Government executive branch. The County Mayor is responsible for managing daily operations of County General Government. The County Mayor implements all applicable laws, policies and resolutions. As the county's chief fiscal officer, the County Mayor oversees preparation and administration of the county budget and all financial reports. The County Mayor is empowered to enter into contracts and has authority to negotiate and execute loans, notes or other forms of indebtedness on behalf of Hamilton County. The County Mayor's knowledge and oversight of county government's daily workings allows him to provide recommendations to the County Commission. The County Mayor is responsible for keeping the County Commission advised on the financial condition and future needs of Hamilton County. The County Mayor also serves on a number of boards and commissions. In summation, the County Mayor's mission is to provide good government for our residents to live, work and play.

PERFORMANCE GOALS

1. Planned Growth Strategies
2. Economic and Workforce Development
3. Public Education Improvement
4. Implementation of Green Practices
5. Quality of Life Issues

| Expenditures by type | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|---------------------------|-------------------|-------------------|-------------------|-------------------|
| Employee Compensation | \$ 425,132 | \$ 425,232 | \$ 425,332 | \$ 429,133 |
| Employee Benefits | 150,363 | 154,231 | 153,942 | 159,589 |
| Operations | 56,742 | 36,583 | 74,790 | 74,790 |
| Total Expenditures | \$ 632,237 | \$ 616,046 | \$ 654,064 | \$ 663,512 |

| | | | | |
|-----------------------------|----------|----------|----------|----------|
| Authorized Positions | 6 | 6 | 6 | 6 |
|-----------------------------|----------|----------|----------|----------|

PERFORMANCE OBJECTIVES

1. To focus our business recruitment efforts toward creating quality jobs that enable citizens to enjoy a high quality of life
2. To work in cooperation with the State of Tennessee, City of Chattanooga and the private sector to develop infrastructure and strategies to bring new industries to Hamilton County
3. To continue to enhance local economic growth through high-tech start-up companies
4. To provide a highly skilled, trainable work force through partnerships with all local education providers creating a seamless system of resources
5. To define policies and procedures for financial guidance and stability
6. To convene community focus groups including area businesses and the Department of Education to provide support for public education improvement
7. To create a community of readers through Hamilton County Read 20 program, public education, community partnerships and other means
8. To work toward development and utilization of alternative energy sources
9. To encourage community development that will preserve and enhance the natural resources of our environment

PERFORMANCE ACCOMPLISHMENTS

1. Worked with the State of Tennessee, Hamilton County Municipalities and the Chamber of Commerce recruiting or expanding 22 businesses, bringing an additional \$242,353,000 and 2,528 new jobs into Hamilton County. An additional 25 jobs were saved through negotiations.
2. Maintained AAA bond rating from Standard and Poor's, Moody's and Fitch's rating services. Standard and Poor's credit analyst, James Breeding analysis of Hamilton County states, "The rating reflects our assessment of the county's diverse and expanding regional economic base, with good income levels and the prospects for significant future growth; very strong financial positions and rapid amortization of existing debt, coupled with limited additional debt plans." Hamilton County is one of only two Tennessee counties to receive AAA bond ratings.
3. Created and secured passage of a fiscal budget allowing Hamilton County Government to continue to operate a financially responsible government.
4. Continued to champion efforts to promote improved education for Hamilton County students to meet the challenge of companies like Alstom, Amazon, Gestamp and Volkswagen who are creating jobs that require a well trained, skilled, educated work force.
5. Opened bids for construction of the new Red Bank Middle School. Rentenbach Constructors was awarded the 29.6 million dollar contract. Ground clearing for construction was scheduled to start in midsummer.
6. Increased pool use of vehicles to carry more employees to work sites. This reduced our number of on road vehicles by 10 percent. Employees are encouraged to only make trips necessary for operations and to turn off engines when not in use.
7. Improved literacy efforts through Read 20 programs for all children in child care settings and all public elementary schools in Hamilton County. Books are donated to the classroom libraries, as well as individual children. This has resulted in the donation of over 162,394 books worth approximately \$1,461,546.
8. The Hamilton County Health Department's Step ONE program continued its outreach to the community through the Partnership for Healthy Living, the 250 person membership involves non-profits, private business, government, faith based organizations and private citizens. The partnership continues to support our community through a \$30,000 Walmart Foundation Grant to the YMCA, United Way, and Step ONE. This grant is being used to increase local participation, access, and sustainability of the USDA's Summer Lunch Program. As of 2010, Hamilton County was only feeding 6.7% of the possible 21,000 qualified children. Step ONE and partners were able to increase the number of open sites from 15 to 24, increasing the number of meals served per day from 620 to 876.
9. Held a billboard art contest among all Hamilton County Elementary Schools to promote litter and education awareness as part of the Hamilton Shines Anti-Litter Initiative.
10. Continued our discount drug program through our partnership with the National Association of Counties saving residents over 8 million dollars since the program's February 2007 inception. The program remains one of NACo's most successful discount drug programs, again ranked as number three in the nation.



Chief of Staff – 3001

FUNCTION

The primary role of the Chief of Staff is to assist the County Mayor. Other responsibilities include the development of strategies to improve the efficiency and effectiveness of County General Government, and to serve as a point of contact for the Hamilton County Board of Commissioners and other elected officials. The Chief of Staff also supervises the Human Resources and Development Departments, the Public Relations Manager, the Read 20 Program, and the Equal Employment Opportunity Office.

PERFORMANCE GOALS

1. To review the organizational structure and recommend changes to improve the efficiency and effectiveness of Hamilton County Government
2. To improve communication and develop a stronger working relationship between Hamilton County Government and the Hamilton County Board of Commissioners

| Expenditures by type | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|---------------------------|-------------------|-------------------|-------------------|-------------------|
| Employee Compensation | \$ 264,195 | \$ 264,245 | \$ 264,295 | \$ 266,945 |
| Employee Benefits | 87,923 | 89,967 | 89,810 | 90,394 |
| Operations | 13,428 | 16,368 | 18,320 | 18,320 |
| Total Expenditures | \$ 365,546 | \$ 370,580 | \$ 372,425 | \$ 375,659 |

Authorized Positions 3 3 3 3

Human Resources:

- To assist departments in the employee recruitment and selection process
- To provide a competitive yet fiscally conservative fringe benefits package for County employees
- To conduct an equitable market survey of employee classification and compensation
- To provide employee training and employee recognition programs

Development:

- To secure all possible funding sources for county government through applications for new grants and reapplications for continuation grants
- To administer and track all grants to insure compliance with all rules and regulations
- To provide strategic planning services where appropriate

Public Relations:

- To coordinate with department reporters to create and distribute a monthly newsletter to all employees
- To create, promote and manage special events, projects, and programs for Hamilton County Government
- To review current county department communications strategies and recommend improvements
- To coordinate with the Communications Manager to ensure that information released from the Mayor's Office is also promptly distributed to employees
- To coordinate the Hamilton County Green Government Initiative with the goal of providing quality and efficient government services with environmental responsibility as a guiding principal
- To coordinate an anti-litter program to educate the public about negative effects of littering and to advocate for the local enforcement of litter laws

Read 20 Program:

- To create a community of readers by promoting the importance of reading with infants and children for at least 20 minutes every day
- To advocate for an established curriculum for children ages birth to kindergarten
- To increase the efficiency and effectiveness of existing community literacy resources by identifying potential partnerships and strategic alliances

- To provide opportunities for teacher training through literacy partnerships
- To distribute books to children and model reading behaviors through group read aloud events
- To contribute to classroom libraries through various programs and partnerships
- To facilitate grassroots outreach for literacy among all groups, organizations and populations

Equal Employment Opportunity Office:

- To ensure compliance with all Federal, State and Local laws and regulations
- To investigate all EEO complaints as outlined in the Affirmative Action Plan
- To recommend changes in policies and practices when needed
- To act as a liaison with minority, female, disabled, and veteran's organizations
- To provide staff training and support regarding EEO policies, regulations and laws
- To assist in recruiting minority applicants
- To compile and evaluate personnel reports and ensure compliance to the Affirmative Action Plan
- To submit an annual report to the Federal Equal Employment Opportunity Commission



County Board of Commissioners – 3010

FUNCTION

The County Commission is the legislative and policy-making body of the County. It is composed of nine residents who are elected from and represent nine districts within the County. Commission members are elected for four-year terms. The Chairman and the Chairman Pro Tempore of the Board of Commissioners are selected as the presiding officers of the Commission by the other members and serve for one year.

PERFORMANCE GOALS

1. Enacting resolutions and orders necessary for the proper governing of the County's affairs
2. Reviewing and adopting the annual budget
3. Reviewing and deciding on recommendations for various boards and commissions
4. Approving recommendations of the County Mayor for the position of County Attorney, administrators, directors and various boards and commissions
5. Appointing residents to various boards and commissions
6. Establishing policies and measures to promote the general welfare of the County and safety and health of its residents
7. Representing the County at official functions and with other organizations
8. The County Commission conducts its business in public sessions held in the County Commission meeting room at the Hamilton County Courthouse on the first and third Wednesdays of each month

| Expenditures by type | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|-----------------------|----------------|----------------|----------------|----------------|
| Employee Compensation | \$ 335,384 | \$ 345,179 | \$ 328,315 | \$ 328,962 |
| Employee Benefits | 172,966 | 177,198 | 196,712 | 158,671 |
| Operations | 133,421 | 114,907 | 264,035 | 161,450 |
| Total Expenditures | \$ 641,771 | \$ 637,284 | \$ 789,062 | \$ 649,083 |

| | | | | |
|-----------------------------|-----------|-----------|-----------|-----------|
| Authorized Positions | 12 | 12 | 12 | 12 |
|-----------------------------|-----------|-----------|-----------|-----------|

PROGRAM COMMENTS

The County Commission is promoting effective government through responsive policy directions and leadership and has endeavored to meet the current and future needs of the County. This has been accomplished by attracting new industries to the area in full or partial funding of projects such as the development of the old Volunteer Army Ammunition Plant property (Enterprise South), the Riverport, Riverpark development, several industrial parks, the Max Finley Stadium, the expansion of the Trade Center, and the building of numerous recreational facilities including North Shore/Coolidge Park. The County Commission has provided funding for the building of numerous fire halls throughout the County and fully funds a countywide ambulance service. The Commission has also provided funding for several new schools currently under construction and has funded several school renovations and additions. The challenge for the County Commission in the future will be to complete the recommendations of the Site and Facilities Task Force.

County Auditor – 3015

FUNCTION

To perform various audits of departments, offices, agencies, programs, etc. which operate under the auspices of the Hamilton County Government. The audits may include reviews of internal control systems and accounting systems, reviews of the efficiency and effectiveness of the County's programs or activities and/or financial audits. Other primary functions of the Auditor's office include providing assistance to various departments or offices in establishing effective accounting systems and systems of internal control, and assisting in the implementation of computerized accounting systems at various locations.

PERFORMANCE GOALS

To perform the functions listed above in the most effective and efficient manner while serving as a valuable resource to the Hamilton County Government and its constituents.

| Expenditures by type | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|-----------------------------------|------------------------|------------------------|------------------------|------------------------|
| Employee Compensation | \$ 652,143 | \$ 660,803 | \$ 671,209 | \$ 678,134 |
| Employee Benefits | 251,803 | 260,514 | 263,160 | 264,688 |
| Operations | 36,110 | 29,977 | 51,500 | 51,500 |
| Total Expenditures by type | \$ 940,056 | \$ 951,294 | \$ 985,869 | \$ 994,322 |

| | | | | |
|-----------------------------|-----------|-----------|-----------|-----------|
| Authorized Positions | 11 | 11 | 11 | 11 |
|-----------------------------|-----------|-----------|-----------|-----------|



County Equal Employment Opportunity – 3040

FUNCTION

The Equal Employment Opportunity department (E.E.O.) administers Hamilton County's Equal Employment Opportunity policy and investigates discrimination complaints as defined in the Affirmative Action Plan. This department exists to help eliminate and prevent discrimination against any employee or applicant for employment, because of race, handicap, color, religion, sex, national origin, age, or political affiliation. The official policy of Hamilton County General Government is to recruit, hire, and promote all job classifications without regard to race, age, sex, national origin, disability, religious opinion or political affiliation. To further enhance the function of E.E.O. The Title VI Department is responsible for the overall administration, coordination, operation, and implementation of the Title VI program in all of Hamilton County's agencies and with its sub-recipients.

PERFORMANCE GOALS

1. Ensure compliance with all Federal, State and Local Equal Employment Opportunity laws and regulations
2. Investigate all EEO complaints as outlined in the Hamilton County Government Employee Handbook
3. Identify issues before they become problems and educate staff appropriately
4. Act as liaison with minority, female, disabled, and veteran's organizations
5. Recommend changes in policies and rules where applicable, and develop training where needed
6. Assist in recruiting of minority applicants
7. Compile and evaluate personnel reports and monitor the use of Hamilton County's Affirmative Action Plan
8. Submit an annual EEO report to the Federal Employee Equal Opportunity Commission (EEOC)

| Expenditures by type | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|-----------------------------|------------------------|------------------------|------------------------|------------------------|
| Operations | \$ 51,487 | \$ 23,278 | \$ 57,000 | \$ 57,000 |
| Total Expenditures | \$ 51,487 | \$ 23,278 | \$ 57,000 | \$ 57,000 |

The County EEO administration services are provided under contract.

PERFORMANCE OBJECTIVES

1. To satisfactorily resolve EEO complaints
2. To aid in the recruitment, hiring and promotion of minorities
3. Educate County Government staff

PERFORMANCE ACCOMPLISHMENTS

1. Reached a timely resolution to 100% of complaints
2. Provided diversity training to county workforce
3. Made available to the public Hamilton County's Affirmative Action Plan (AAP)
4. Maintained the Hamilton County Equal Employment Opportunity website
5. Chaired EEO/Title VI Compliance Committee



- County. Currently five homes of the twelve have been rehabilitated. These funds are being administered by Southeast Development.
4. 2011 Presentation to the staffs of Congressman Chuck Fleischmann, Senators Lamar Alexander and Bob Corker.
 - A. Regional Planning Initiative for \$4.1 million
 - B. Nuclear Non Destructive Testing Center of Excellence for \$500,000
 - C. Regional Law Enforcement Training Center for \$6 million
 - D. Rail Projects: Additional Rail Capacity \$480,000; Rail Upgrade \$500,000; Low Emission Locomotive \$1.3 million; Crossing Signal Protection \$400,000; Grade Separation \$1.3 million
 5. A \$240,864 Title XX grant from the Tennessee Department of Human Services was awarded to Hamilton County in 2011. This grant provided continuation funding for the County's Homemaker Services operated by Partnership for Families, Children and Adults, Inc. and Adult Day Care Services operated by Signal Centers, Inc.
 6. A \$315,748 grant from the State office of Probation and Paroles was awarded to Hamilton County in 2011 for the continuation of the Felony Community Corrections Program.
 7. A \$616,500 Energy Efficiency and Conservation Block Grant was awarded to Hamilton County in 2009 from the U.S. Department of Energy for improving energy efficiency. This grant is funding the installation of a green roof for the County Health Department, a school environmental educational program, energy efficient lights at the Tennessee Riverwalk and Chester Frost Park and heating and air upgrades at the McDaniel Building.
 8. A \$200,000 grant from the U.S. Environmental Protection Agency was awarded to Hamilton County in 2009 for the cleanup of contamination at the former Charles A. Bell School.
 9. A \$2,803,749 grant from TDOT was awarded to Hamilton County in 2010 for construction of the Tennessee Downtown Riverwalk from Ross's Landing to St. Elmo.
 10. Hamilton County Drug Court received two grants totaling \$1,005,500 from the U.S. Department of Justice in 2010 and 2011 for an alternative sentencing program for repeat felony adult offenders.
 11. A \$295,187 grant for the Domestic Violence Courts Project from the Department of Justice was awarded to Hamilton County in 2011. The grant provides assistance to Hamilton County Sessions, Civil and Criminal Courts to enhance management of cases involving sexual assaults, domestic violence, dating violence and/or stalking.
 12. A \$348,682 grant from the Tennessee Department of Health for the Parents are First Teachers program was awarded to Hamilton County in 2011 and is operated by the County Health Department.
 13. A \$60,329 Justice Assistance Grant for the Sheriff's Office was awarded to Hamilton County in 2011. The grant will provide video equipment for police vehicles.
 14. A \$120,000 grant from the Department of Environment and Conservation was awarded to Hamilton County in 2011 for construction of a baseball pavilion at Shackelford Ridge Park.
 15. The Development Department secured a \$20,000 grant from the Lyndhurst Foundation to develop a federal funding approach to regional planning.
 16. Hamilton County is in the application process for the following grants:
 - A. Phase III Riverwalk from Ross's Landing to St. Elmo
 - B. Volkswagen Rail Expansion Project
 - C. Safe Haven Visitation for Families
 - D. Family Crisis Arrest Program
 - E. Enterprise South Nature Park Trails Development
 - F. FastTrack – Economic Development grants to provide necessary infrastructure for startup and/or expansion of Amazon, Arch Plastics, Design Alloy, Southern Tool Steel and Wrigley companies.

Goal # 2

1. The Development Department is coordinating an effort to explore the development of an International Center to support economic, social, cultural and educational exchanges with other countries.
2. The Development Department facilitated an update of Hamilton County's Three-Star Strategic Plan for Economic Development to meet state program requirements.
3. The Development Department assisted community partners with grant applications for Choice Neighborhoods and Promise Neighborhoods to the Departments of Housing and Urban Development and Education.
4. The Development Department is participating in a regional planning group for a sixteen county effort and Southeast Tennessee, North Georgia and North Alabama. This multi-year initiative will use federal, private and foundation dollars to fund a forty-year growth plan based on the impact of VW, Alstom and Amazon. The Department coordinated a community-wide forum to discuss regional growth.

5. The Development Department worked with the City of Red Bank and TN Department of Environment and Conservation officials to organize a land swap for the construction of a new middle school.



Capital Outlay – Various

FUNCTION

General Fund capital expenditures for all departments are budgeted in this location. The amounts shown do not include capital projects financed by bond funds. Each year the General Fund contributes funding for projects that are not bond or debt eligible. These appropriations are approved after a thorough evaluation of all capital requests versus other available funding sources and General Fund affordability.

| Departments | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|--------------------------------------|----------------|----------------|----------------|----------------|
| Medical Examiner | \$ 26,204 | \$ - | \$ - | \$ - |
| Clerk & Master | 155,253 | - | - | - |
| Circuit Court Clerk | 1,200 | - | - | - |
| County Clerk | 10,804 | 65,900 | 5,900 | - |
| Register of Deeds | 2,200 | - | - | - |
| Trustee | 1,185 | - | - | - |
| Assessor of Property | 54,531 | 34,690 | 18,000 | 18,000 |
| District Attorney General | - | 17,345 | - | - |
| Election Commission | - | - | 12,500 | - |
| Criminal Court Clerk | 11,943 | - | - | - |
| Sheriff | 507,547 | 932,780 | 962,580 | 451,814 |
| Public Defender | - | - | - | - |
| Criminal Court Judges | - | - | - | - |
| Circuit Court Judge | 793 | - | - | - |
| Juvenile Court Clerk | 11,217 | 11,115 | 48,875 | 62,537 |
| Register Computer Fees | - | - | - | - |
| Juvenile Court Judge | 9,970 | - | 39,000 | 28,000 |
| Juvenile Court Detention Unit | - | - | 13,000 | 13,000 |
| Juvenile Court IV-D Admin | - | - | 24,000 | - |
| Chamber of Commerce-Econ Develop. | 28,777 | - | - | - |
| African American Museum Bldg. Maint. | 50,313 | - | - | - |
| Commissioners | 2,451 | 990,578 | - | - |
| Chief of Staff | 2,500 | - | - | - |
| County Attorney | - | 1,810 | 1,500 | 3,000 |
| County Board of Commissioners | 578,126 | - | 1,848,860 | 900,000 |
| County Auditor | 5,839 | 12,310 | 40,267 | 1,750 |
| Microfilming | 20,041 | 738 | 6,200 | 2,450 |
| Telecommunications | 157,467 | 81,661 | 129,585 | 302,302 |
| Human Resources | 2,602 | 1,002 | 2,398 | 1,000 |
| Development | 17,341 | - | - | - |
| Finance Administrator | 1,774 | - | - | - |
| Accounting | 3,216 | 1,800 | 3,600 | 3,600 |
| Financial Management | - | - | 1,400 | 1,400 |
| Information Technology Services | 201,516 | 146,389 | 368,569 | 283,000 |
| Purchasing | 625 | - | - | 1,745 |
| Geographic Information System | 35,279 | 37,162 | 23,500 | 23,500 |
| Public Works Administration | - | 1,002 | - | - |
| Building Inspection | 17,341 | 17,345 | 22,250 | 28,000 |
| Real Property | - | - | - | - |
| Engineering | 37,078 | 527,616 | 5,200 | 2,650 |
| Highway | 85,682 | 106,335 | 250,463 | 47,000 |
| Recycling | - | - | 146,000 | - |
| Spring Creek Transfer | - | - | - | 9,500 |

| Departments | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|-----------------------------------|------------------------|------------------------|------------------------|------------------------|
| Maintenance | - | 45,000 | 142,500 | - |
| Emergency Services | 112,868 | 54,654 | 52,970 | 35,400 |
| Recreation | 38,500 | 20,000 | 42,000 | 25,000 |
| Ross's Landing | - | - | 95,939 | 70,500 |
| Riverpark | 40,999 | 20,000 | 259,450 | 46,000 |
| Comm Corrections - Misdemeanor | 4,950 | 20,555 | - | - |
| Litter Grant | - | - | 31,000 | 58,000 |
| Corrections Admin | - | - | 18,000 | - |
| Silverdale | - | - | - | 130,000 |
| Haz Mat Team | 2,122 | 28,369 | 13,320 | 10,350 |
| Tri-Community Fire Department | 17,235 | 72,256 | 39,330 | 39,330 |
| Dallas Bay Fire Department | - | 68,310 | 34,155 | 34,155 |
| Mowbray Fire Department | 15,525 | 15,525 | 15,525 | 15,525 |
| Chattanooga/Hamilton Co. Rescue | 14,555 | 10,350 | 10,350 | 10,350 |
| Highway 58 Volunteer Fire Dept. | 36,743 | 36,743 | 36,743 | 36,743 |
| Sequoyah Fire Department | 16,870 | 53,559 | 18,113 | 18,113 |
| Walden's Ridge Fire Department | 28,980 | 28,980 | 28,980 | 28,980 |
| Sale Creek Fire Department | 28,593 | 34,542 | 31,568 | 31,568 |
| Volunteer State Rescue | 18,553 | 39,977 | 10,350 | 10,350 |
| Hamilton County Stars | 10,530 | 39,465 | 10,350 | 10,350 |
| Flattop Volunteer Fire Dept. | 2,785 | 152,237 | 12,938 | 12,938 |
| Enterprise South Industrial Park | 23,000 | 70,500 | 25,000 | 22,000 |
| Parents as Teachers | 17,341 | - | - | - |
| Childrens Home | - | - | - | - |
| Fortwood Center | 50,000 | 50,000 | 50,000 | 50,000 |
| Health Maintenance | 95,985 | 92,723 | 378,500 | 43,000 |
| Environmental Health | 34,682 | 17,345 | 19,000 | - |
| Health Promo & Wellness | - | - | 7,400 | 2,800 |
| Dental Health | - | 5,600 | 6,000 | 4,200 |
| Family Planning | - | - | - | - |
| Case Management Services | - | - | - | - |
| Nursing Administration | - | - | 2,000 | - |
| Teen Pregnancy Prevention | - | - | 3,000 | - |
| Family Health Clinic | - | 812 | 9,000 | - |
| County Wellness Center | - | - | 10,500 | 7,500 |
| Family Health Center | 5,727 | - | - | - |
| Ooltewah Clinic | 5,886 | - | - | - |
| Sequoyah Clinic | - | (456) | 2,250 | - |
| Chest Clinic/Epidemiology | 8,156 | 1,689 | 4,000 | - |
| STD Clinic | 2,430 | 1,950 | 3,500 | 2,500 |
| Community Assessment/Planning | - | - | 19,500 | - |
| Emergency Medical Services | 607,092 | 926,798 | 542,370 | 430,000 |
| Water Quality Program | - | 2,061 | 1,000 | - |
| Total Expenditures by type | \$ 3,280,922 | \$ 4,897,122 | \$ 5,960,248 | \$ 3,369,900 |

PROGRAM COMMENTS

Of the budgeted \$3,369,900 capital outlay budget for FY 2012, items over \$100,000 are highlighted as follows:

County Board of Commission – The appropriation includes discretionary funds to help commissioners assist schools and communities within their district and to help with projects for the betterment of the community.

Telecommunications – The appropriation includes the purchase of communication equipment and computer hardware.

Information Technology Services – The appropriation provides funding for replacement and expansion servers, switches, and data storage. In addition, email development licenses, software, and network management applications will be purchased.

Silverdale – The appropriation will be used to address the steel cell rust issue repair and abatement.

Emergency Medical Services (EMS) – The appropriation for EMS provides funds for three new ambulances, one remount for an ambulance, two supervisor vehicles, stretchers and back boards, and protective clothing replacement.

The Sheriff's Department capital outlay appropriations are distributed among the individual departments for police vehicle replacement, computer replacement and upgrades, and other capital equipment as deemed appropriate by the Sheriff's Department within the budget parameters.

All other departments' capital outlay appropriations are used for office furniture and computer replacement and upgrades.

Other – 2936, 2937, 3004, 3011, 3017, 3026, 3027, 3028

FUNCTION

1. Representative to General Assembly – Registered lobbyists for Hamilton County Government represent the County's interest before the General Assembly by introducing legislation and by supporting or opposing other legislation.
2. Americans with Disabilities Act (ADA) – The Americans with Disabilities Act is a federal civil rights law enacted to protect qualified persons with disabilities from discrimination in employment, government services and programs, transportation, public accommodations and telecommunications. Minimal funds are budgeted to meet the reasonable accommodation needs of qualified applicants and/or employees.
3. Drug and Alcohol Testing Program – The Drug-Free Workplace Act of 1988 requires compliance by governmental agencies in providing a drug-free workplace. The Human Resources Department coordinates the program with Comprehensive Compliance, which is under contract the County to develop and administer a controlled substance and alcohol-testing program, supervisory training and medical review officer services for County employees. The contractor conducts six types of testing on a random basis or as required for employees who are either in a safety sensitive position and/or hold a commercial drivers license.
4. Employee Assistance Program (EAP) – The Employee Assistance Program is provided by the County to meet the needs of employees and the Federal Drug Free Workplace Act of 1988. The Human Resources department coordinates this program with EAP Care, Inc., who is under contract with the County to provide EAP services. These services include confidential assessment, short term counseling, referral and follow up to employees and their families. Up to four pre-paid counseling sessions per year are provided with further sessions covered by medical insurance when eligible. The performance objectives are to provide eligible County employees the necessary EAP service to reduce the occurrence of work-related problems and substance abuse; provide workplace training on such topics as drug abuse, stress, marital problems, aging, retirement, depression and parental care; provide supervisory training to all supervisors on how to make referrals for treatment; and to provide reports to the EAP Review Committee so that the program may be continuously upgraded to meet the requirements of law and changing methodology of drug and alcohol abuse treatment.
5. TCSA and NACO Dues – These amounts represent annual dues for membership in the Tennessee County Services Association and the National Association of Counties.
6. Indigent Care – A program to insure that all Hamilton County residents who qualify for financial assistance with their medical bills at Erlanger are treated fairly and receive this assistance in a manner that will allow them to get the necessary treatment and to maintain the health of all County residents. This program was terminated at the end of FY 11.

| Departments | Actual 2009 | Actual 2010 | Budget 2011 | Budget 2012 |
|------------------------------------|---------------------|---------------------|---------------------|-------------------|
| Representative to General Assembly | \$ 7,588 | \$ 6,149 | \$ 10,500 | \$ 10,500 |
| Americans with Disabilities Act | 1,143 | - | 2,000 | 2,000 |
| Drug & Alcohol Testing Program | 8,892 | 6,145 | 6,500 | 9,500 |
| Employee Assistance Program | 25,523 | 26,102 | 25,720 | 25,350 |
| TCSA Dues | 9,937 | 9,937 | 9,937 | 9,937 |
| NACO Dues | 6,419 | 6,419 | 6,419 | 6,419 |
| DOJ Domestic Violence Grant | 197,549 | 130,719 | - | - |
| CDBG Water Lines- Mowbray | 45,713 | - | 500,000 | - |
| Regional Planning Grant | - | - | - | 167,000 |
| THDA - Disaster Recovery Program | 440,516 | 91,082 | 500,000 | - |
| Drug Court | 452,303 | 567,466 | 831,622 | - |
| Summer Youth Program | 56,617 | - | - | - |
| Indigent Care | 112,475 | 124,466 | 118,528 | - |
| CCC - Certified Cost Reimbursement | 639,728 | 614,521 | 692,600 | 705,600 |
| | \$ 2,004,403 | \$ 1,583,006 | \$ 2,703,826 | \$ 936,306 |